

# Saudi Arabia 2023 Projects Outlook

And 2022 Review

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# Saudi Giga Projects Event 2023





## Saudi Arabia 2023

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#### **Saudi Arabia 2023** includes:

- Projects opportunities with client and procurement details
- Detailed analysis of all the major business sector in the kingdom including oil & gas; power & water; construction, petrochemicals, transport and lots, lots more
- Impact of key trends including giga projects, decarbonisation, energy transition, green hydrogen and economic diversification
- And much more... download sample pages to find out more





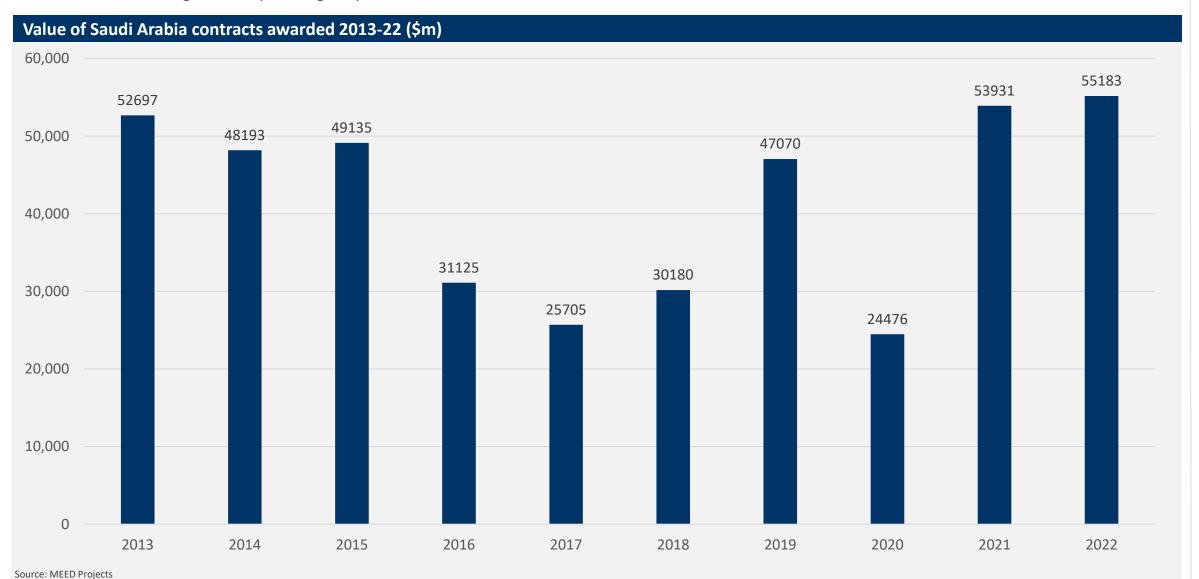
2022 Review



#### **2022 Projects Review**



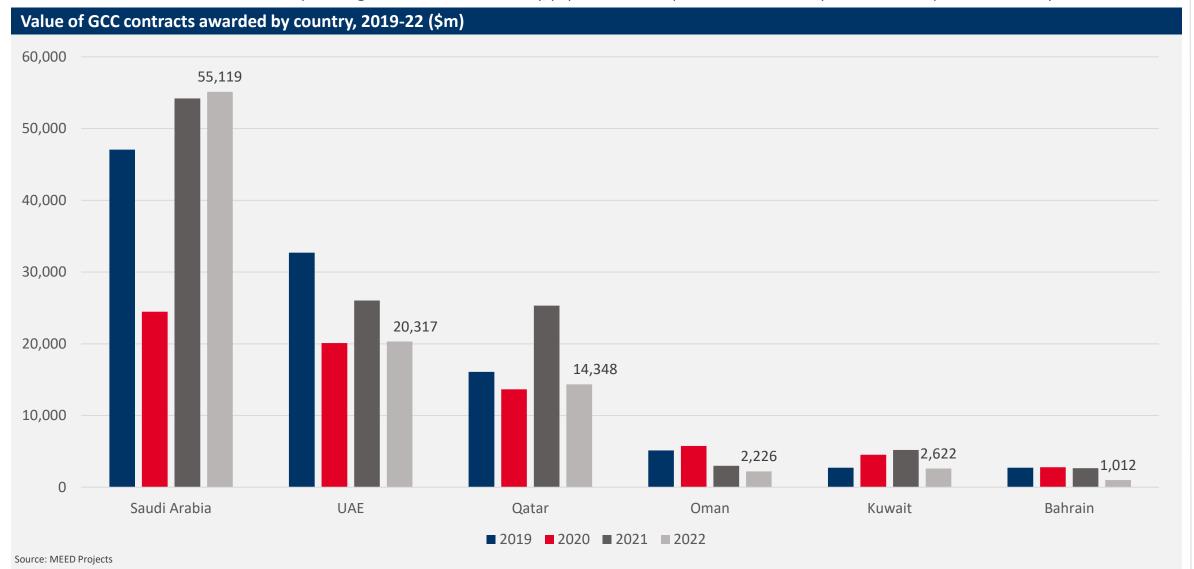
Saudi Arabia's project market maintained its momentum in 2022, seeing the award of \$55bn-worth of project value, 2.3 per cent more than in 2021 and 52 per cent higher than the annual average over the preceding five years.



#### **2022 Review**



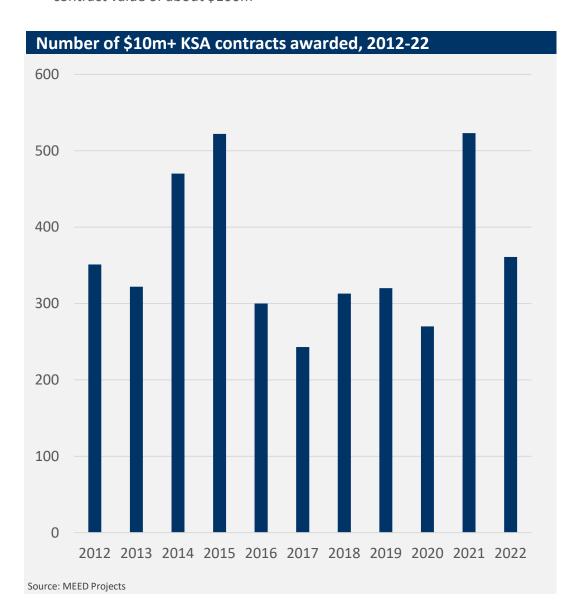
While Saudi Arabia continued its strong performance by matching its 2021 number, it was offset by falls in the UAE and Qatar, which remain disappointing. No surprise that the kingdom is the number one target market for GCC companies today as evidenced by contractors moving out of Qatar and UAE into Saudi. In total it comprises more than 50% of the total GCC market. Is this a natural position given the size of its economy, population and oil production? Historically did the UAE outperform and today is its natural size?

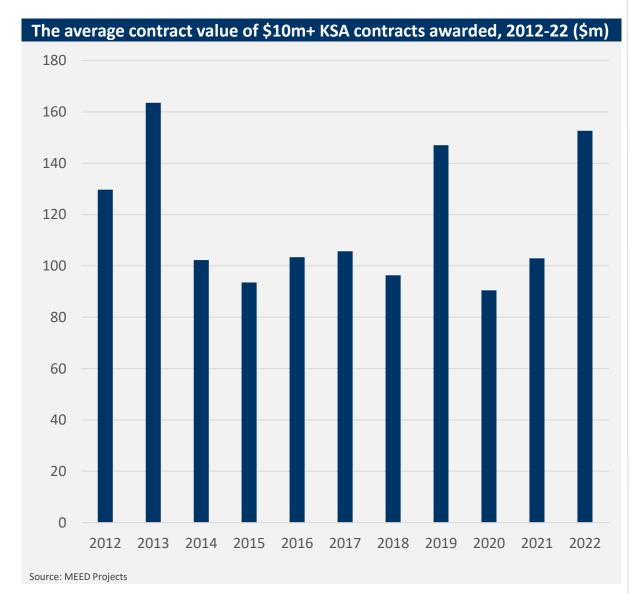


#### **Historical Performance**



There can be some notable peaks in annual contract awards in the kingdom, but long-term averages equate to about 300 \$10m+ projects awarded each year with an average contract value of about \$100m

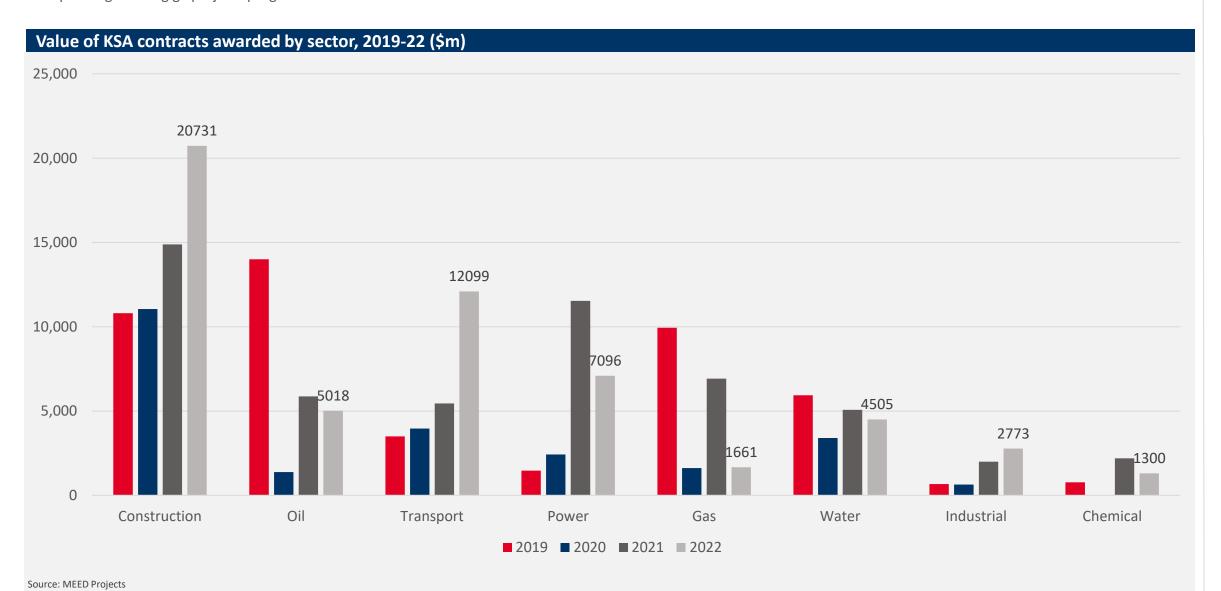




#### **Sector Performance**



As with the GCC as a whole construction is the largest single projects sector. Along with transport infrastructure, it saw major growth in 2022 on the back of increased spending on the giga projects program



### **Top 2022 Contracts**



NEOM leads the way in terms of contracts awarded as works begin apace on the giga project, especially on the major infrastructure works on The Line. If all goes to plan, it is expected to be dominate similar lists in years to come

Top 25 Saudi Arabia contracts awarded in 2022			
Project	Area	Sector	Contract Value (\$m)
NEOM - NEOM City: Community Villages: Phase I : Five Housing Clusters	Tabuk Province	Construction	3,500
NEOM – NEOM City: Backbone Infrastructure: Drill and Blast Running Tunnels	Tabuk Province	Transport	2,780
ACWA/PIF - Renewable Energy Program: Phase 2: Shuaibah 2 Solar PV Power Plant	Mecca Province	Power	2,560
Saudi Aramco - ZOFD: Onshore: Hydrocarbons Processing Facilities: Package 1	Eastern Province	Oil	2,500
Umm Al Qura - Masar: Package A: Hotel Towers	Mecca Province	Construction	2,000
NEOM- NEOM City: Backbone Infrastructure: Drill and Blast Tunnel Section	Tabuk Province	Transport	1,850
NEOM - NEOM City: Community Villages: Phase I: 3 Housing Cluster	Tabuk Province	Construction	1,500
RCRC - King Salman International Park: Royal Art Complex	Riyadh Province	Construction	1,333
NEOM - NEOM City: Community Villages: Phase I: Two Housing Clusters	Tabuk Province	Construction	1,000
Saudi Aramco - ZOFD: Onshore: Utilities & Water Treatment Facilities: Package 2	Eastern Province	Oil	1,000
DGDA - Diriyah Gate Development: Super Basement	Riyadh Province	Transport	983
RMH - Rua Al Madinah Development: Infrastructure Package 1 & 2	Al-Madinah Province	Transport	974
NGHC – NEOM Green Hydrogen Company - Green Fuels Plant	Tabuk Province	Chemical	900
TCFC - TUWAIQ Casting & Forging Facility	Eastern Province	Industrial	777
QIC - The Qiddiya Project: Resort Core: Water Park	Riyadh Province	Construction	750
MAF – Riyadh North Development: Mall of Saudi : Main Package	Riyadh Province	Construction	700
RCRC - Riyadh Sports Boulevard: Zone 5A	Riyadh Province	Transport	689
Seven - Al Nahdah Entertainment Complex (Exit 15)	Riyadh Province	Construction	650
RCJY - Jizan Economic City: Sea Water Cooling System: Phase 1	Jizan Province	Water	650
SWPC - Shuaibah 3 IWP	Mecca Province	Water	640
LUCID - Electric Car Manufacturing Plant	Mecca Province	Industrial	640
REPDO - Renewable Energy Program Round 3: 700 MW Ar Rass Power Plant	Al Qassim Province	Power	640
RCRC – King Salman International Park: Infrastructure Works	Riyadh Province	Transport	625
SWCC - Mecca Strategic Water Reservoir Project: Package C	Mecca Province	Water	542
Saudi Aramco - Zuluf AH Development - Water Supply Facilities	Eastern Province	Water	478

Source: MEED Projects



**Short-term Outlook** 



#### **Economic Summary**



For the first time in a decade Saudi Arabia estimates it made a surplus in 2022 on the back of higher oil revenues and sharp real GDP growth of more than 7.4%. The 2023 budget forecasts a slight decline in revenues and expenditure but is based on a conservative oil price average of about \$64 a barrel.

Saudi Arabia key economic figures	2019 Actual	2020 Actual	2021 Actual	2022 Estimates	2023 Budget
Real GDP growth (% change)	0.3	-4.1	2.9	7.4	3.5
Nominal GDP (SRbn)	2,973	2,625	3,207	3,615	3,479
Inflation, average consumer prices (%)	-2.1	3.4	3.3	1.3	2.0
Current account balance (% of GDP)	4.8	-3.2	5.3	17.2	13.8
Fiscal balance (% of GDP)	-4.4	-11.2	-2.3	5.5	4.9
Government debt (% of GDP)	22.5	32.4	30	24.3	24.5
Government Revenues (SRbn)	927	770	965	1,234	1,130
Government Expenditure (SRbn)	1,059	1,068	1,039	1,132	1,114

2023 Budget Expenditure Allocation	Expenditure (SRbn)	% change on 2022
Transport and Infrastructure	34	-26.9
Education	189	-3.3
Municipal Services	63	3
Health	189	-4.5
Security and Administration	105	-3.9
Economic Resources	72	-3.7
Defence	259	5.8
Public Administration	37	4

# **Key 2023 Budget Spending Objectives**



- Building affordable housing for 120,000 families
- Increasing data center and cloud capacity from 98MW to 150MW
- Building nearly 1 million square metres of parks and developing Khobar Corniche
- Complete 3 hospitals with 900 beds
- Increasing groundwater production capacity by 357,000 cubic metres a day
- Construct 28 new water reservoirs, and 33 dams with storage capacity of 507 million cubic metres
- Build 176 ready-made industrial factories to attract investment and develop the infrastructure of industrial plots of more than 56 million square metres
- Completion of works to build the first nuclear plant
- Develop 10 new renewables projects with capacity of 7GW
- Convert 4 million b/d of oil and gas to petrochemicals

14

# **Top KSA contracts awarded YTD**



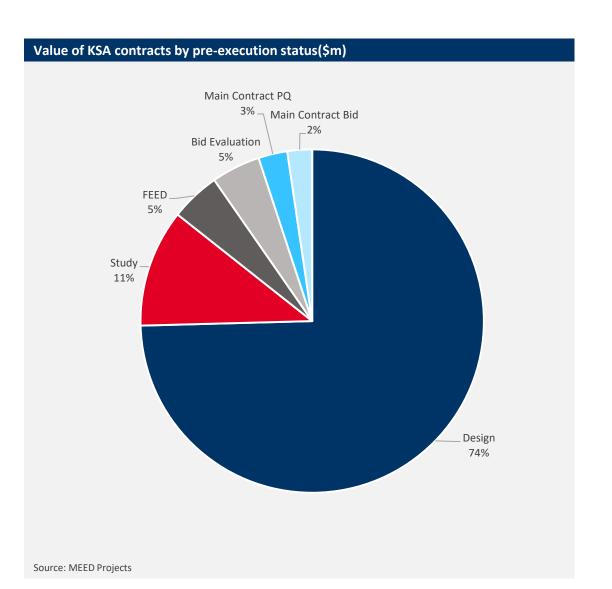
Project	Industry	Contract Value (\$m)
Mawani - Upgrade of Container Terminals at King Abdulaziz Port in Dammam	Transport	1,860
NEOM – NEOM City: Oxagon: Dredging and Quay Wall: Package 16C	Construction	800
SARED - King Abdulaziz International Airport: Aircraft Maintenance Hangars	Transport	700
Saudi Aramco - Al Jafurah Seawater Reverse Osmosis Plant (IWP)	Water	693
ROSHN - Community Homes in Eastern Province: Hofuf: Phase 1	Construction	500
RCRC - RSB: King Abdul-Aziz Underpass Package 8 & Abu Bakr Underpass Package 9	Transport	373
Mawani/Maersk - Integrated Logistics Park at Jeddah Islamic Port	Industrial	275
NEOM – NEOM City: The Spine Western Water Transmission Line	Water	200
NEOM - NEOM City: Water Transmission Line from RE3 to Mountain Reservoir	Water	200
NWC - King Abdulaziz International Airport: Sewage Lift Station II	Water	180
DGDA - Diriyah Gate: Northern Cultural District P3 Car Park	Transport	145
Sulaiman Al Habib Medical Group - Al Hamra Hospital in Riyadh	Construction	100
Saudi Aramco - Abu Ali Bachelor Camp	Construction	90
NEOM - NEOM City: The Line: The Spine : Earthworks Package - Lot 12	Construction	80
ENOWA - NEOM City: Al Bada Reservoir to Lower Mountain and Visitors Center	Water	60
ENOWA - NEOM: Transmission line From Gayal to Magna BPT and Albada Reservoir	Water	48
NEOM - NEOM City: The Line: Module 42 Piling Works Package	Transport	45
MOH - Saudi Housing Project: Rawabi Housing Complex in Jizan	Construction	43
RCJ&Y - Ras Al Khair Gas Network	Gas	42
Saudi Cement Co Kiln System No. 8 Renovation	Industrial	40

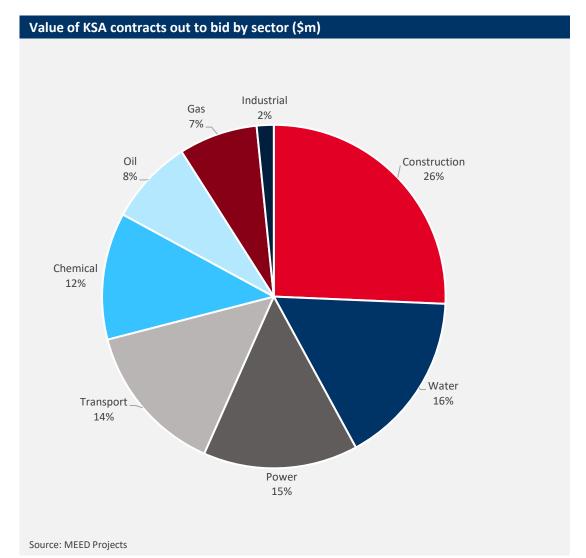
Source: MEED Projects

#### 2023 Outlook



The vast majority of future projects in Saudi Arabia are in the design stage either at conceptual or more detail level. In terms of projects out to bid today, construction is the largest segment, and is expected to be the dominant sector over the long-term due to the giga projects program





## **Selected 2023 Planned Contracts**



Top Selected KSA contracts scheduled to be awarded in 2023		
Project	Sector	Estimated Value (\$m)
SATORP - Amiral Complex	Chemical	4,350
RCRC - Riyadh Sports Boulevard: Zone 6	Construction	2,900
ROSHN – Community Homes in Eastern Province: Hofuf	Construction	2,320
NWC - Upgrade of Sewage Treatment Plants: 5 Packages	Water	2,150
Saudi Aramco - Tail Gas Treatment Desulphurization Project	Gas	2,000
SPPC - 3.6GW GFPP: Qassim2 IPP 1 1,800 MW	Power	2,000
SPPC - 3.6GW GFPP: Qassim IPP 1 1,800 MW	Power	2,000
SPPC - 3.6GW GFPP: Taiba IPP 2 1,800 MW	Power	2,000
SPPC - 3.6GW GFPP: Taiba IPP 1 1,800 MW	Power	2,000
SATORP - Amiral Complex: Derivatives Unit : Package 2	Chemical	1,900
Shomoul Holding - The Avenues Khobar	Construction	1,865
Maaden/Mosaic/Sabic - Waad Al Shamal Phosphate City: DAP Package 1	Chemical	1,500
REPDO - Renewable Energy Round IV: 1100MW Al-Hinakiyah hybrid CSP/solar project	Power	1,500
SATORP – Amiral Complex: Mixed Feed Cracker : Mixed Feed Cracker: Package 1	Chemical	1,400
Saudi Aramco - Zuluf Oil Field: Upgrade of Infrastructure works (CRPO 100)	Oil	1,200
Red Sea Global - Amaala: Utilities Package	Water	1,200
Maaden/Mosaic/Sabic - Waad Al Shamal Phosphate City: DAP Package 2	Chemical	1,000
SEC/NEPCO - Saudi To Jordan Power Interconnection	Power	1,000
REPDO - Renewable Energy Program Round IV: 700MW Yanbu wind IPP	Power	1,000
NEOM - NEOM City: Oxagon: NICC: The Connector Depot	Transport	1,000
NEOM - NEOM City: The Line: The Spine: Railway Network: Type A Works	Transport	1,000
NEOM – NEOM City: Trojena: Trojena Valley Cluster: Dams	Water	1,000
NEOM – NEOM City: Oxagon: Oxagon Port	Transport	950
RCJY/EVM - Battery Chemicals Complex: Lithium Hydroxide Plant	Industrial	899
REPDO - Renewable Energy Program Round IV: 600MW Al-Ghat wind IPP	Power	860
SATORP – Amiral Complex: High-Density Polyethylene and Logistic Area: Package 3	Chemical	800
REPDO - Renewable Energy Program Round IV: 500MW Waad al-Shamal wind IPP	Power	716
Umm Al Qura - Masar: Package B: Hilton Garden Inn	Construction	700



2024 and Beyond



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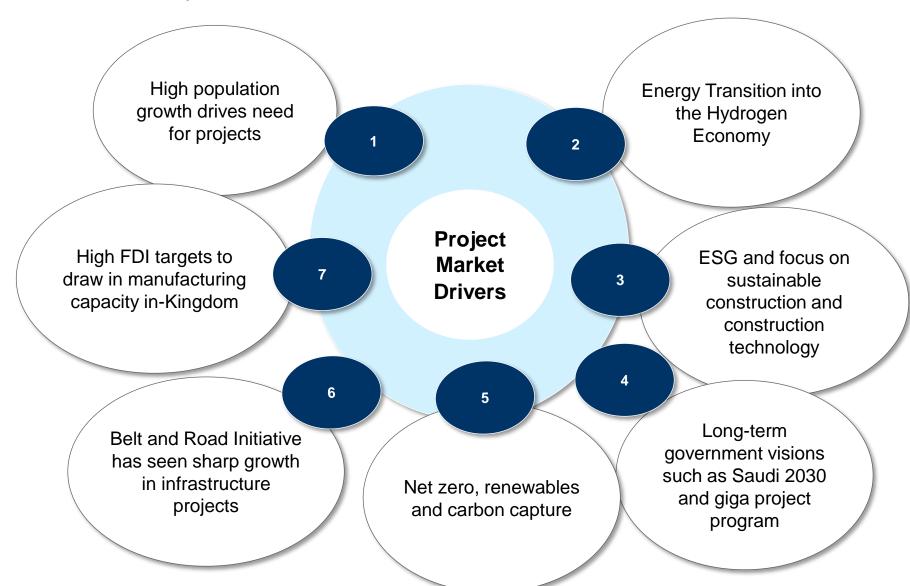
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#### **Long-Term Projects Market Drivers**



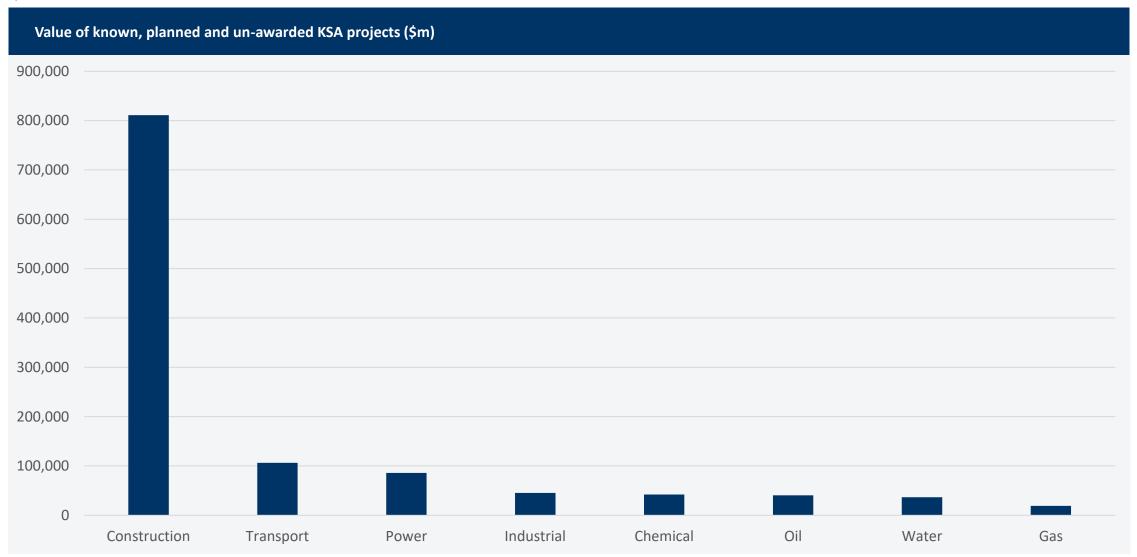
Key Drivers for Investment in Projects



#### **Future Pipeline**



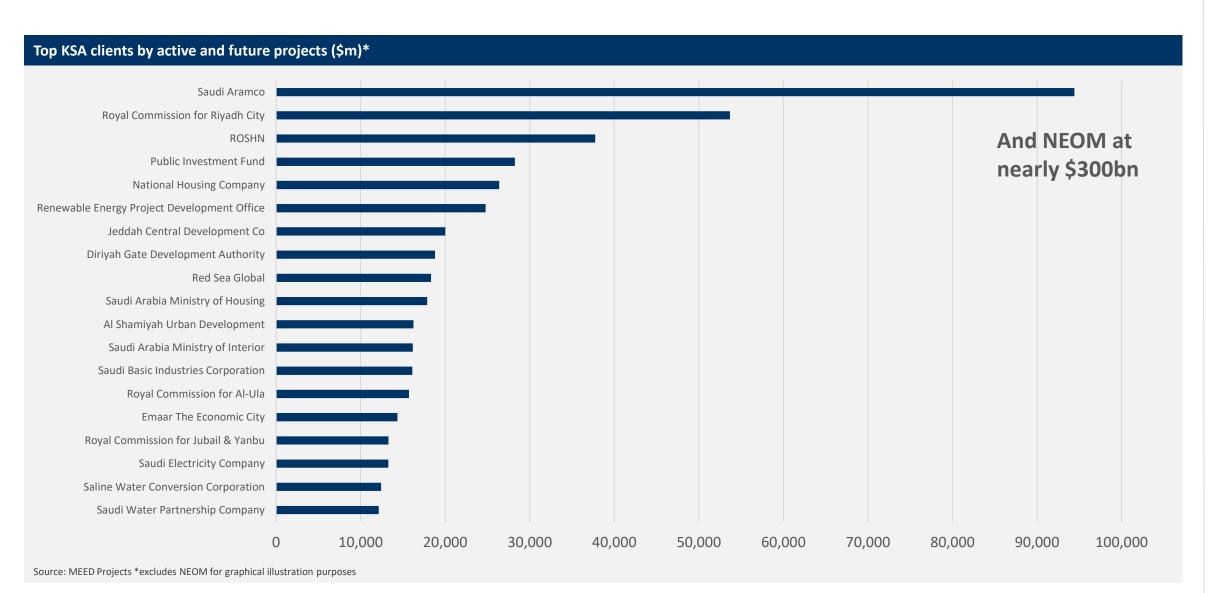
In keeping with the theme of this presentation, Construction is by far the largest projects market in terms of its projects pipeline, with more than \$800 billion worth of known, planned and un-awarded work.



#### **Top Future Clients**



NEOM is by far the largest future clients as befits its status as the world's biggest project. Aramco is a familiar face as are other major clients such as ROSHN, Red Sea Global, Jeddah Central, and Diriyah Gate mega/giga projects that are all part of the Saudi 2030 Vision



# **Top Selected Future Projects**



Project	Industry	Estimated Value (\$m)
NEOM – NEOM City Development Program	Construction	295,181
RCRC - Green Riyadh	Construction	22,408
NHC - Dahiyat Al-Fursan	Construction	19,472
ROSHN - Sedra District Community Homes	Construction	18,281
Shamiyah - Haramin Access Project: Mecca Gate	Construction	16,150
JCDC - Jeddah Central Project	Construction	15,625
RCRC - King Salman International Park in Riyadh	Construction	14,284
Emaar - King Abdullah Economic City (KAEC)	Construction	13,598
Ministry of Interior - Security Compounds	Construction	11,344
ASDA - The Arabian Highland	Transport	10,300
RCU - Al Ula Tourism Development	Construction	9,823
Seven - New Entertainment Complexes	Construction	9,566
PIF - King Salman International Airport in Riyadh	Transport	8,800
Albalad Alameen - Jabal Al Sharashif Development	Construction	8,700
RMH - Rua Al Madinah Development	Construction	8,610
Mawani - Jeddah Islamic Port Expansion	Transport	6,628
Saudi PIF - PIF Green Ammonia Plant	Chemical	6,500
REPDO - National Renewable Energy Program	Power	6,079
Minister of Industry and Mineral Resources - Iron Surface Production Complex	Industrial	5,800
Modon - Jizan City for Basic Industries and Conversion	Construction	5,393
KEC - Knowledge Economic City in Medina	Construction	5,024
Sabic - Ras al-Khair Crude Oil To Chemicals Complex	Chemical	5,000
SATORP - Amiral Complex	Chemical	4,,350
Saudi Real Estate - Al Widyan Development in Riyadh	Construction	4,244

#### **Trends**



There are a number of other trends facing the projects market

- Evolving contractual terms. With projects under time pressure, there is increasing focus on non-standard procurement strategies such as early contractor involvement (ECI) which effectively act as design competitions. Having contractors take responsibility for their own designs, the theory is that work can be done with lower construction risk and therefore more cheaply and faster
- Clients may go a step further and reach master contractor agreements with selected contractors as conditions approach those last seen in the UAE in 2008 as the market overheated
- Increasing focus on centralized procurement strategies given size of pipeline and long-delivery times. Both Aramco and PIF are working securing long-lead items such as pipes and plant equipment to ensure adequate resources to deliver their projects
- Construction Technology clients increasingly focused on the use of technologies like robotics, drones, BIM, IoT, 3D Printing which can make construction more efficient and reduce carbon footprint
- ESG huge focus especially in advance of COP28. Emphasis on ESG in the supply chain, gender equality and opportunity, staff treatment, and demands from clients
- PPP PPP projects are finally spreading beyond the power and water sectors, with the first PPPs in education, roads, healthcare and education either awarded in the past 2 years or in tender
- Investment in 'National Champions' as seen with PIF's investment in Nesma, El Seif, Almabani and AlBawani to help support delivery and increase contractor capacities



# **Trending Projects**



#### New Murabba - \$100bn

- World's largest downtown development across total area of 19km2 of which about 8-9km² has been officially launched (Dubai downtown is 2km²). Location to the NW of Riyadh
- Centrepiece is the Mukaab which will be perfect cube of 400M x 400M x 400M. It will contain a massive 300m+ spiral tower
- Unclear when work will start but will add pressure to resources in Riyadh area.
- Likely to become an official 'giga project'. Estimated cost in excess of \$100bn. Client will be New Murabba Development Company (NMDC), with completion date of 2030







#### King Salman International Airport - \$30bn



- Launched in November, will cover 57 km<sup>2</sup> accommodating 185 million passengers a year with six parallel runways by 2050
- Will be renewable energy powered and aims for LEED Platinum status
- Will also have residential and support facilities
- Will contribute SR27bn to non-oil GDP and create 103,000 direct and indirect jobs
- Estimated cost likely to be \$30bn-\$50bn
- First stage to be completed by 2030





#### **Hydrogen and CCS Program**



Air Products – NEOM Green Fuels Plant - \$9bn. EPC contracts awarded in 2022. Completion due in 2025/6. Capacity is 1.2 million t/y of ammonia for export

> PIF/Kepco/KNOC/Posco, Samsung - Yanbu Green Ammonia Plant - \$6.5bn. MoU signed in November. Capacity of 1.2 million t/y

Aramco, SLB and Linde in November signed development agreement for a new Accelerated Carbon Capture & Sequestration (ACCS) with capacity of up to 9 million t/y by 2027.

Will take CO2 streams from northern gas plants and then fed through a pipeline system of 200km+ for injection into saline aquifers Aramco, Modern Group, ICE - Saudi Arabia Renewable Energy Hub (SAREH) – location, capacity and capex unclear but likely to be in Jubail or on Gulf coast. MoU signed in November



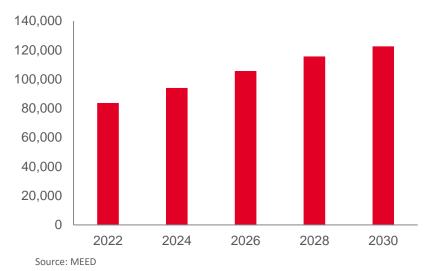
#### **Power and Water Projects**

Huge investment required to meet fast-rising power and water demand growth.

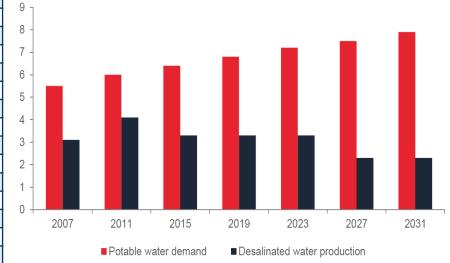
More emphasis than ever on renewables and water treatment and re-use

Project	Est. Value (\$m) Status
NGHC - NEOM Green Fuels: Renewable Energy Project	4,000 Execution
ACWA/PIF - Renewable Energy Program: Phase 2: Shuaibah 2 Solar PV Power Plant	2,560 Execution
SPPC - 3.6GW GFPP: Qassim2 IPP 1 1,800 MW	2,000 Main Contract Bid
SPPC - 3.6GW GFPP: Qassim IPP 1 1,800 MW	2,000 Main Contract Bid
SPPC - 3.6GW GFPP: Taiba IPP 2 1,800 MW	2,000 Main Contract Bid
SPPC - 3.6GW GFPP: Taiba IPP 1 1,800 MW	2,000 Main Contract Bid
REPDO - 1100MW Al-Hinakiyah hybrid CSP/solar project	1,500 Main Contract Bid
Red Sea Global - Amaala: Utilities Package	1,200 Bid Evaluation
Saudi Aramco/Bahri/Lamprell/HHI - KSIMC: Package 6	1,100 Execution
SEC/NEPCO - Saudi To Jordan Power Interconnection	1,000 Main Contract Bid
NEOM – NEOM City: Trojena: Trojena Valley Cluster: Dams	1,000 Bid Evaluation
REPDO - Renewable Energy Program Round IV: 700MW Yanbu wind IPP	1,000 Main Contract Bid
SEC - PP16 Combined Cycle Power Plant: Phase 1	1,000 Study
RCU - Al Ula Tourism Development: Infrastructure: Water Supply & Treatment Plant	1,000 FEED
ENOWA - NEOM City: Oxagon Village Water Recycling Plant	1,000 Main Contract PQ
RCU - Upgradation of Electrical Network of AlUla	932 Study
Maaden/Glasspoint - 1500MW Maaden Solar 1 Thermal Power Plant	900 Study
Red Sea Global - Red Sea Tourism Project: Utilities Infrastructure	900 Execution
REPDO - Renewable Energy Program Round IV: 600MW Al-Ghat wind IPP	860 Main Contract Bid
SWCC - Al Khobar Desalination Plant Phase 4	800 Study
Saudi Aramco - MFD: Co-generation Independent Steam Power Project (ISPP)	800 Execution
SWCC - Jubail Desalination Plant Upgrade Phase 2	762 Execution
PIF/ACWA Power/Saudi Aramco - Solar PV Project at Sudair 1500MW	725 Execution
REPDO - Renewable Energy Program Round IV: 500MW Waad al-Shamal wind IPP	716 Main Contract Bid
SWPC - Ar-Rayis 1 Independent Water Plant	708 Execution
Saudi Aramco - Al Jafurah Seawater Reverse Osmosis Plant (IWP)	693 Execution
RCJY - Jizan Economic City: Sea Water Cooling System: Phase 1	650 Execution
NEOM - NEOM City: 536MW/600MWh Energy Storage	600 Study
SEC - Pumped Hydro Energy Storage Project at Magna	600 Main Contract PQ

#### KSA power demand forecast, 2022–2030 (MW)



KSA potable water demand forecast, 2007-2031 (million cm/d)



Source: ECRA

28

Source: MEED Projects

#### Trojena Lake, Enchanted Forest and Time Travel Tunnel



- Part of NEOM and at altitudes of up to 2,600 metres,
   Trojena will be an all-year-round tourism and sports development.
- Will host the 2029 Asian Winter Games, which places a hard stop on completing the development
- Central development is the man-made lake which will require 2 dams, the larger of which will be 145m-high, 475m-long dam.
- A dam within the dam will house an 'enchanted forest' linked by underwater tunnel to a lake village
- The lake floor will be lined with black material to give the lake its black distinctive colour. Water will be pumped from ground level for a period of up to 2 years to fill it
- To reach Trojena visitors will be able to take the 'Time Travel Tunnel' funicular railway, a series of tunnels from sea level up to Trojena over a distance of about 4.6km, with maximum gradient of up to 45%
- Called 'Time Travel Tunnel' due to passengers being able to experience four seasons during the journey as the railway gains altitude
- Total cost for the lake, dams and funicular will be in excess of \$2bn alone



Total value = World's largest downtown **MEED**Projects الهيئة الملكية لمحافظة العلا development covering 19km2 \$879bn Royal Commission for AlUla with total estimated budget of **NEW MURABBA** more than \$100bn AL ULA Total work иеом ролі Tourism development **NEOM** awarded to (\$433m) City, tourism destination and BOUTIQUE industrial hub date = **Boutique Group** \$500bn (\$13.4bn) \$44.4bn Luxury boutique hotels renovation –ROSHN−− \$1.5bn Affordable residential housing for nationals \$90bn (\$687m) King Salman International Red Sea Airport Global 120m-pax airport \$30bn-50bn AMAALA Luxury coastal resort project \$5.1bn (\$1.7bn) Qiddiya Qiddiya 334 km<sup>2</sup> entertainment city Red Sea Project \$8.8bn (\$2.3bn) 28,000 km<sup>2</sup> luxury coastal development \$16bn (\$6.6bn) (h) King Salman International Park Green Riyadh رؤك المدينة القابضة Rua Al Madinah Holding Sports Boulevard \$23bn Rua Al Madinah Islamic & cultural destination for pilgrims \$10bn (\$1.03bn) VENTURES Jeddah Central **Urban Revival ASIR PROJECT** Diriyah Gate Entertainment complexes in ā⊒ ⊐ Lug JEDDAH CENTRAL السودة للتطوير \$20bn (\$300m) Residential, cultural and retail destination Tourism development multiple cities Soudah Development \$20bn (\$2.9bn) \$3bn (\$300m) \$5bn (\$197m)

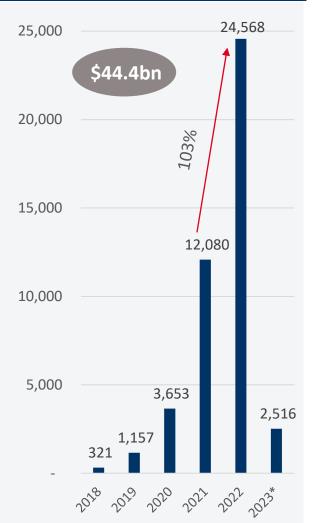
#### **Saudi Giga Projects**

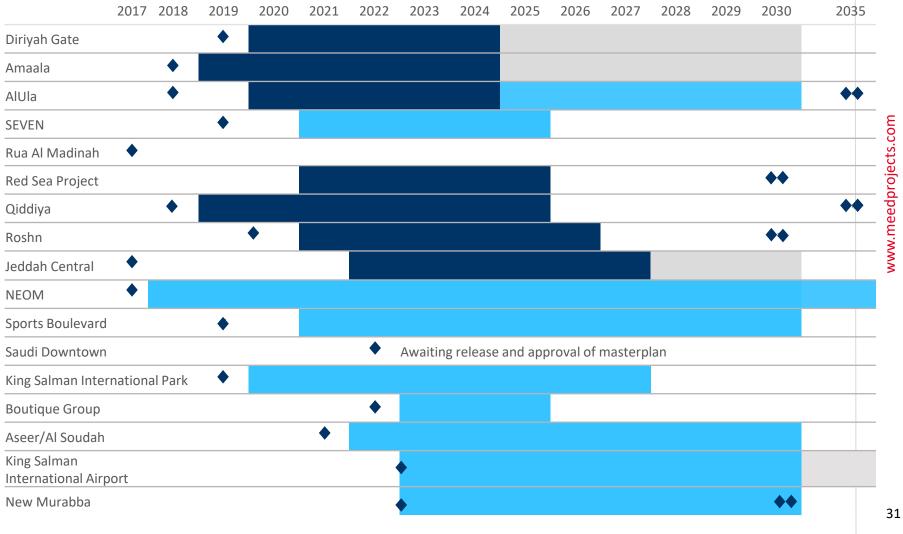
Phase 1
Phase 2
Overall duration

There has been year-on-year growth on giga projects over the past 5 years, and this is expected to continue in 2023 and beyond. Saudi 2023 budget says the PIF plans to invest SR1 trillion in new projects by 2025

Announcement date
 Overall Completion date

# Total value of giga project contracts awarded 2018-2022 (\$m)





Source: MEED Projects

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# Q&A

# Do you have any questions?



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